Number: PRINCE2 AGILE FOUNDA

Passing Score: 800 Time Limit: 120

File Version: 6.0

Exam Code: PRINCE2 AGILE FOUNDATION



Exam A

QUESTION 1

Which PRINCE2 principle should be followed in order to engage the business, user and supplier stakeholder interests?

- A. Defined roles and responsibilities
- B. Continued business justification
- C. Learn from experience
- D. Tailor to suit the project

Correct Answer: A

Section:

Explanation:

Reference: https://prince2.wiki/principles/defined-roles-andresponsibilities/#:~:text=PRINCE2%20states%20that%20a%20project,Business%20sponsors%2C%20Users%20and%20Suppliers

QUESTION 2

When tracking progress, which term describes using agile techniques at the delivery level, and traditional techniques at the direction and management levels?

- A. Preferable
- B. Typical
- C. Effective



Correct Answer: C

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA 97

QUESTION 3

Why are team working agreement produced?

- A. To create structure so that the team manager can assess individual performance
- B. To evolve the effectiveness and behaviors of the self-organizing team by agreeing values
- C. To make the team rules visible to the project manager for monitoring purposes
- D. To ensure that the delivery team members comply with company policy

Correct Answer: B

Section:

Explanation:

Reference

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra 126&showNav=true&expandNav=true

QUESTION 4

How should team working agreements be created?

- A. By the supplier subject matter expert agreeing what should be included
- B. By the customer representative deciding what should be included
- C. By team members agreeing on what should be included
- D. By the project manager deciding what should be included

Section:

QUESTION 5

What does velocity typically measure?

- A. Work packages completed by the team
- B. The rate of progress the team is making
- C. The number of timeboxes completed
- D. The speed that a minimum viable product is created

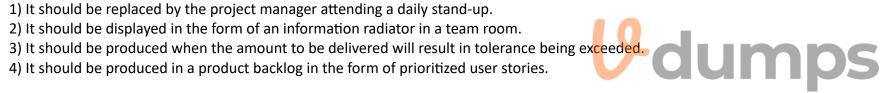
Correct Answer: B

Section:

QUESTION 6

Which TWO statements about the typical tailoring of a checkpoint report in an agile environment are CORRECT?

- 1) It should be replaced by the project manager attending a daily stand-up.



- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Correct Answer: B

Section:

QUESTION 7

When creating the project product description, how should the purpose of the project product be defined?

- A. As an opportunity
- B. As a vision
- C. As an outcome
- D. As a goal

Correct Answer: C

Section:

QUESTION 8

Which is a purpose of the plans theme?

- A. To identify any deviations from the project's objectives
- B. To control any approved changes to the baseline
- C. To monitor actual achievements against those planned
- D. To communicate the approach for delivering products

Section:

QUESTION 9

Which statement about an epic is CORRECT?

- A. It can be broken down into user stories
- B. Its purpose is to document technical requirements
- C. It should appear at the top of a product backlog
- D. It contains sufficient granularity to allow work to start

Correct Answer: A

Section:

QUESTION 10

Which TWO statements about the supplier subject matter expert are CORRECT?

- 1) They provide a wider picture of the customer view.
- 2) They prioritize requirements at the detailed level.
- 3) They should be focused on the customer.
- 4) They ensure that the work is compliant with project standards.
- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Correct Answer: C

Section:

QUESTION 11

Which well-known agile method uses visualization, and controls work in progress?

- A. Scrum
- B. Lean Startup
- C. Lean
- D. Kanban

Correct Answer: D

Section:

QUESTION 12



Which statement BEST describes the PRINCE2 Agile guidance for change?

- A. The delivery team should be authorized to make changes at the detailed level
- B. The delivery team should quickly approve changes to the project baseline
- C. The executive should manage changes dynamically at the detailed level
- D. The executive should approve delivery level changes to harness the benefits of positive change

Correct Answer: A

Section:

QUESTION 13

What should be decided when configuring PRINCE2 effectively?

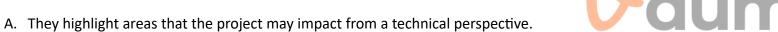
- A. What to remove and where to add guidance
- B. Where to put the emphasis and where to add guidance
- C. What to significantly change to create the right blend
- D. Which areas are not enabled to work with agile

Correct Answer: C

Section:

QUESTION 14

Which two statements are key responsibilities of supplier representative?



- B. They are partially assigned to the delivery team.
- C. They create the project's specialist products.
- D. They prioritize requirements.
- E. 1 and 2
- F. 2 and 3
- G. 3 and 4
- H. 1 and 4

Correct Answer: D

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra 206&showNav=true&expandNav=true

QUESTION 15

Which statement about the 'embrace change' target is CORRECT?

- A. It minimizes the time needed to train a new team member
- B. It reduces the planning of dependencies between projects
- C. It reduces testing in order to meet deadlines
- D. It encourages the customer to raise new ideas



Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_41

QUESTION 16

Which is a purpose of the quality theme?

- A. To define the specific conditions that enable a product to be usable
- B. To determine how the means of delivering products is communicated
- C. To evaluate whether the project continues to be achievable
- D. To assess any potential improvements to a product

Correct Answer: C

Section:

Explanation:

Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_69&showNav=true&expandNav=true

QUESTION 17

What is an epic?

- A. A low-level requirement
- B. A fine-grained user story
- C. A detailed feature
- D. A high-level requirement

Correct Answer: D

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_160&showNav=true&expandNav=true

QUESTION 18

To help with prioritization, what is MOST important when understanding the difference between scope and quality?

- A. Combining functional and non-functional requirements
- B. Creating non-functional requirements with user stories
- C. Differentiating functional from non-functional requirements
- D. Defining non-functional requirements before functional requirements

Correct Answer: C

Section:

QUESTION 19

Why is Lean Startup included in the 'starting up a project' process in PRINCE2 Agile?



- A. Because it explains how a small company can grow using traditional technologies
- B. Because it is designed to manage projects, delivering products in timeboxes
- C. Because it enables agile to be used in challenging and uncertain situations
- D. Because running a project and setting up a new business are the same

Section:

Explanation:

Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_127&showNav=true&expandNav=true

QUESTION 20

Which process can take place during a release review workshop?

- A. Controlling a stage
- B. Managing product delivery
- C. Managing a stage boundary
- D. Directing a project

Correct Answer: B

Section:

QUESTION 21

Which BEST describes the senior user role when tailoring the organization theme?



- A. An 'agile sponsor'
- B. An 'executive sponsor'
- C. A 'coach'
- D. A 'super product owner'

Correct Answer: D

Section:

Explanation: Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_52

QUESTION 22

What term is used to describe boards that display what work needs to be completed for people working on a project?

- A. Work in progress limit
- B. Information radiator
- C. Highlight report
- D. Glad! Sad! Mad!

Correct Answer: C

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra 190&showNav=true&expandNav=true

QUESTION 23

Which two statements about tailoring the business case in an agile environment are CORRECT?

- A. It should be unnecessary because products of the highest value will be delivered first.
- B. It should identify the minimum viable product and when it will be delivered.
- C. It should take into account that the scope may be reduced during the course of the project.
- D. It should show the features, the order in which they will be delivered and any dependencies.
- E. 1 and 2
- F. 2 and 3
- G. 3 and 4
- H. 1 and 4

Correct Answer: B

Section:

QUESTION 24

What should the business case state about the minimum viable product (MVP)?

- A. When the MVP will be defined
- B. That the MVP must go into operational use
- C. What the MVP is
- D. That the MVP is the same as project viability



Correct Answer: B

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_56&showNav=true&expandNav=true

QUESTION 25

How does the change theme regard change in PRINCE2 Agile?

- A. As disruptive
- B. As something to be avoided
- C. As a necessity
- D. As inevitable

Correct Answer: D

Section:

Explanation:

Reference: https://edward-designer.com/web/prince2-foundation-notes-change-theme/

QUESTION 26

Which statement about the 'keep teams stable' target is CORRECT?

- A. It applies primarily to the long term, such as a project or a program
- B. It is the primary reason why the tolerance for cost is set to zero
- C. It prevents compromising the overall quality level of the product
- D. It results in the early delivery of a minimum viable product

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA 41

QUESTION 27

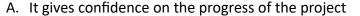
What needs to happen when new detailed requirements are added to a timebox?

- A. Requirements of a similar level of effort should be removed
- B. More people should be added to the delivery team
- C. The delivery milestones should be reviewed and re-planned
- D. Formal change control should be applied

Correct Answer: A

Section:

QUESTION 28
Which statement about the 'accept that the customer doesn't need everything' target is correct?



- B. It can result in the early delivery of a minimum viable product
- C. It allows misunderstandings to be dealt with appropriately
- D. It is achieved by managing the culture of the team carefully

Correct Answer: C

Section:

QUESTION 29

Which statement about velocity is CORRECT?

- A. It is based on the concept of rationalism
- B. It is shown by the ideal line on a bum-down chart
- C. It describes how much work is getting done
- D. It tracks the time and cost of a timebox

Correct Answer: C

Section: **Explanation:**

Reference: https://worldofagile.com/blog/velocity/

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QUESTION 30

Which is a purpose of the 'controlling stage' process?

- A. To execute and deliver the project product
- B. To establish whether the project is complete
- C. To report stage progress to the project board
- D. To draft the plan for the next stage's work

Correct Answer: C

Section:

Explanation:

Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_117&showNav=true&expandNav=true#:~:text=The%20purpose%20of%20the%20Controlling,the%20stage%20remains%20within%20tolerance.&text=Risks%20and%20issues%20are%20kept%20under%20control

QUESTION 31

Which is a typical characteristic of 'business as usual' work?

- A. It requires a specific dedicated project manager
- B. It is executed by program management
- C. It is delivered by a temporary team
- D. It is delivered by an established team

Correct Answer: D

Section:

Explanation:

Reference: https://www.prince2primer.com/prince2-agile-overview-part-1/

QUESTION 32

Which statement explains the target 'be on time and hit deadlines' for flexible delivery?

- A. It reduces testing in order to meet deadlines
- B. It sets the project baseline at the correct level
- C. It enables team dynamics to remain the same
- D. It improves the supplier's reputation with the customer

Correct Answer: A

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_41

QUESTION 33

Which statement about the 'protect the level of quality' target is CORRECT?

- A. It is achieved by allowing enough time for testing
- B. It is achieved by using the same team members



- C. It gives confidence on the progress of the project
- D. It delivers the early realization of benefits

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_41#:~:text=PRINCE2%20Agile%20protects%20the%20level,the%20quality%20level%20is%20met

QUESTION 34

Which statement describes the Kanban approach?

- A. It is used to make system improvements using visualization and by controlling work in progress
- B. It is an iterative timeboxed approach that helps teams generate value
- C. It was originally focused in creating new companies and is now used to speed up product delivery
- D. It has defined processes, products and roles used to iteratively deliver outputs using timeboxing

Correct Answer: A

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA 244

QUESTION 35

What information is NOT typically displayed on a burn chart?



- A. Effort remaining
- B. Team working agreements
- C. Actual amount of work done
- D. Amount of time elapsed

Correct Answer: B

Section:

QUESTION 36

In which area is Agile strongest when blending with PRINCE2?

- A. Product delivery
- B. Project management
- C. Project direction
- D. Product management

Correct Answer: A

Section:

Explanation:

Reference: https://hennyportman.wordpress.com/2015/07/01/prince2-agile-in-onepicture/#:~:text=This%20framework%20is%20based%20on,the%20area%20of%20product%20delivery

QUESTION 37

Which role is responsible for facilitating the Agilometer assessment?

- A. Project board
- B. Project manager
- C. Team manager
- D. Customer subject matter expert

Correct Answer: B

Section:

Explanation:

Reference: https://www.axelos.com/news/blogs/september-2019/assessing-agile-factor-prince2-agiles-agileometer

QUESTION 38

What is an epic?

- A. A detailed user story with high business value
- B. The set of products handed over to the users
- C. A high-level user story that is quite broad or vague
- D. A prioritized list of requirements to be delivered in a sprint

Correct Answer: C

Section:

Explanation:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_160&showNav=true&expandNav=true

QUESTION 39

Which is NOT one of the core concepts of Lean Startup that apply to PRINCE2?

- A. To use empiricism, based on knowledge that comes from experience
- B. To build, measure, learn from your experiences
- C. To create a minimum viable product to manage uncertainty
- D. To fail fast, if you are going to fail

Correct Answer: A

Section:

Explanation:

Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_127&showNav=true&expandNav=true

QUESTION 40

Which statement explains the setting of the cost tolerance for a project in an agile context?

- A. Cost tolerance is flexed
- B. Cost tolerance can be fixed or flexed
- C. Cost tolerance can be fixed and flexed
- D. Cost tolerance is fixed

Section:

Explanation:

Reference: https://www.girlsguidetopm.com/inside-prince2-tolerances/#Cost_Tolerance

QUESTION 41

In Scrum, what answers the question 'what can be done this sprint?'

- A. Daily scrum
- B. Sprint review
- C. Sprint planning
- D. Increment

Correct Answer: A

Section:

QUESTION 42

Which is a benefit of the Lean Startup approach to releasing a product?

- A. It provide a technique to reduce the testing of a product before release
- B. It enables the release plans to be synchronized with the PRINCE2 plans
- C. It reduces the number of people needed to manage a release of a product
- D. It provides quick feedback that can be responded to at the earliest opportunity



Correct Answer: B

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra 170&showNav=true&expandNav=true

QUESTION 43

What is the definition of a timebox?

- A. A tool to write a requirement in the form of who, what and why
- B. A regular event that looks at how processes can be improved
- C. A description of the rate of progress a team is making
- D. A period where work is carried out to achieve a goal

Correct Answer: D

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA 244

QUESTION 44

Which statement explains the PRINCE2 Agile behavior of 'exploration'?

A. It empowers the project management team at the delivery level



- B. It uses the most effective channel to communicate information
- C. It displays the progress rate to everyone using burn-down charts
- D. It seeks out feedback collaboratively from project stakeholders

Section:

Explanation:

Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra 47&showNav=true&expandNav=true

QUESTION 45

According to PRINCE2 Agile, which form of communication shows that a team is vibrant and interactive?

- A. Using visualization to display information
- B. Using meeting minutes to share decisions
- C. Using social media to reach more people
- D. Using email to document discussions

Correct Answer: A

Section:

Explanation:

Reference:

https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_165&showNav=true&expandNav=true

QUESTION 46

How is the 'tailor to suit the project' principle applied in an agile context?

- A. By flexing what is produced to stay in control and deliver value
- B. By emphasizing tolerances on what is being delivered
- C. By using the Agilometer to assess the project environment
- D. By fitting releases into planned management stages

Correct Answer: A

Section:

QUESTION 47

Which is often used during a retrospective to capture lessons?

- A. A Glad! Sad! Mad! board
- B. A Kanban board
- C. A burn chart
- D. A Gantt chart

Correct Answer: A

Section:

Explanation:

Reference:

Vdumps

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra 120&showNav=true&expandNav=true

QUESTION 48

During which process should release planning be done for the FIRST time?

- A. Initiating a project
- B. Managing a stage boundary
- C. Managing product delivery
- D. Controlling a stage

Correct Answer: B

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_170&showNav=true&expandNav=true

QUESTION 49

Which statement explains how the 'learn from experience' principle is applied in an agile context?

- A. It focuses on the prioritization and decomposition of requirements
- B. It integrates releases within management stages
- C. It is supported by the 'inspect and adapt' concept
- D. It provides guidance on mapping PRINCE2 roles to an agile environment



Correct Answer: C

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA 46

QUESTION 50

Which is a reason for releasing a product into a staging area?

- A. It enables the faster delivery of changes
- B. It supports regulatory compliance checking
- C. It enables a phased Waterfall approach
- D. It supports management by exception

Correct Answer: B

Section:

Explanation:

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?page=pra 170&showNav=true&expandNav=true#:~:text=Typical%20reasons%20for%20inclusion%20of,of%20validation%20and%20verification%20process

QUESTION 51

Which is an advantage of using the PRINCE2 Agile behavior 'collaboration'?

A. It ensures that there are no surprises

- B. It allows people to provide cover for one another
- C. It uses experimentation to expand requirements
- D. It uses learning to help improve products

Section:

QUESTION 52

Which is typically used in agile when estimating detailed requirements during sprint planning?

- A. Rationalism
- B. Trading
- C. Visioning
- D. T-shirt sizing

Correct Answer: A

Section:

QUESTION 53

How does agile address the risk associated with the project not being fully understood at the beginning?

- A. By allowing a lot of detail at the start
- B. By avoiding too much detail at the start
- C. By requiring details at the start
- D. By preventing the analysis of details at the start



Correct Answer: D

Section:

QUESTION 54

When tailoring the plans theme in an agile environment, what is recommended about using a Gantt chart?

- A. It should be used when planning at the delivery level
- B. It should be used when planning at the project level
- C. It should be used when controlling the quality of the products delivered
- D. It should be used when monitoring the amount of products delivered

Correct Answer: B

Section:

QUESTION 55

Which statement about the 'accept that the customer doesn't need everything' target is CORRECT?

- A. It is achieved by testing only a few features to deliver on time
- B. It is achieved by ensuring that the operational product has complete documentation
- C. It is based on the concept that people generally use a limited number of product features
- D. It enables a more accurate final product to be produced

Section:

QUESTION 56

When tailoring PRINCE2, what does PRINCE2 Agile guidance cover?

- A. How to adapt the PRINCE2 management products
- B. How to select which Agile framework should be favoured
- C. How to decide whether PRINCE2 is appropriate
- D. How to calculate the project budget and cost tolerance

Correct Answer: A

Section:

QUESTION 57

Which should be an objective of a retrospective?

- A. To identify many process improvements and implement them
- B. To identify key process improvements to implement in the next sprint
- C. To encourage the team to bond by allowing social activities to take place
- D. To focus on objective learning rather than subjective feelings and emotions

Correct Answer: B

Section:

QUESTION 58

Which statement about quality tolerances for a product is CORRECT in an agile context?

- A. All quality criteria tolerance must be fixed
- B. Quality tolerances should be the same for all quality criteria
- C. Setting quality tolerance relies on prioritising quality criteria
- D. All quality criteria should have zero tolerance

Correct Answer: C

Section:

