Exam Code: PRINCE2-7-Foundation

Exam Name: PRINCE2 7 Foundation Written

Vdumps

Exam A

QUESTION 1
Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

A. a solution should be designed for

B. an issue should be created for

C. the agreed actions should be recorded for

D. the chair will approve the solution to

Correct Answer: C
Section:
Explanation:
During a quality review meeting in PRINCE2, it is critical that any agreed actions for identified defects are recorded. This ensures that there is clarity on what is to be done, by whom, and by when, to address these defects.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 2
Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose

B. It defines the quality responsibilities of the project team

C. It supports the management of future changes by providing a baseline for a product

D. It is used to gain wider acceptance of a product by involving key interested parties

Correct Answer: B
Section:
Explanation:
The statement that the quality review technique defines the quality responsibilities of the project team is false. The quality review technique in PRINCE2 primarily focuses on checking the product's fitness for purpose, involving key parties to gain wider acceptance, and providing a baseline to manage future changes, but does not specifically define the quality responsibilities of the team.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 3
Identify the missing word(s) in the following sentence.
The 'controlling a stage' process is used to manage and control each [?] of a project.

A. delivery step

B. benefit

C. delivery stage

D. team plan

Correct Answer: C
Section:
Explanation:
The 'Controlling a Stage' process in PRINCE2 is used to manage and control each 'delivery stage' of a project. This process focuses on the day-to-day management of the project stages, ensuring that the project remains within its agreed tolerances and effectively addressing issues as they arise.

Reference: PRINCE2 Foundation Manual

QUESTION 4
What is documented in the project plan to support the 'manage by exception' principle?

A. The project's tolerances for cost and time

B. A project product's quality criteria

C. The expected project benefits

D. Activities to mitigate project risks

Correct Answer: A
Section:
Explanation:
In support of the 'manage by exception' principle, the Project Plan in PRINCE2 documents the project's tolerances for key variables such as cost, time, quality, scope, risk, and benefit. These tolerances define the limits within which the Project Manager can operate without needing to escalate decisions to the Project Board, facilitating efficient decision-making and control at each level of project management.
Reference: PRINCE2 Foundation Manual

QUESTION 5
Which is an assumption about the PRINCE2 customer/supplier environment?

A. The supplier will pay for the project

B. The customer will provide the resources to deliver the products

C. The customer will specify the desired result

D. The supplier will tailor the project's application of PRINCE2

Correct Answer: C
Section:
Explanation:
A fundamental assumption in the PRINCE2 framework regarding the customer/supplier environment is that the customer will specify the desired result. This assumption underlines the relationship where the customer defines what they want to achieve from the project, and the supplier provides the resources and expertise to deliver the project's outputs that meet these specifications.
Reference: PRINCE2 Foundation Manual

QUESTION 6
Which is a purpose of the 'directing a project' process?

A. To create and authorize the project mandate

B. To ensure that work on products allocated to the team is authorized and agreed

C. To control the day-to-day running of the project

D. To delegate day-to-day management of the project to the project manager

Correct Answer: D
Section:
Explanation:
The purpose of the 'Directing a Project' process in PRINCE2 is to enable the project board to be accountable for the project's success by making key decisions and exercising overall control while delegating the day-to-day management of the project to the project manager. This includes the authority to initiate and close the project, deliver stage boundaries, and be updated on project progress.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 7

Who are considered as the stakeholders in a project?

A. Only those benefitting the project

B. Everyone in the corporate organization

C. Everyone involved in or affected by the project

D. Only those who are users of the products

Correct Answer: C
Section:
Explanation:
In PRINCE2, stakeholders of a project are defined as all individuals or groups that are either involved in, affected by, or can affect the project's outcomes. This broad definition ensures that the project management considers all relevant perspectives and interests, which can impact the project's success.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 8
Which is part of quality control?

A. Undertake quality reviews

B. Write Product Descriptions

C. Provide assurance that the project is being conducted properly

D. Document the customer's quality expectations

Correct Answer: A
Section:
Explanation:
Undertaking quality reviews is a part of quality control within the PRINCE2 methodology. Quality control involves checking products against requirements and standards through activities like reviews, tests, and evaluations to ensure they meet the expected quality levels.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 9
Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description

B. Define the quality responsibilities of those involved in the production of the products

C. Produce quality records to show that the planned quality activities have been carried out

D. Maintain the corporate organization's quality management system

Correct Answer: C
Section:
Explanation:
Producing quality records is a key part of quality control in PRINCE2. These records provide documented evidence that quality activities have been planned and executed according to the project's quality requirements, helping to ensure transparency and accountability in the quality management process.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 10
Which of the following statements about customer's quality expectations and acceptance criteria are true?
1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: B
Section:
Explanation:
In PRINCE2, customer's quality expectations (CQEs) are a high-level statement of what the customer expects from the project and are often expressed in broad terms. They are not necessarily measurable on their own but provide a sense of general quality requirements. In contrast, acceptance criteria are specific and precise; they form the list of conditions that a project product must meet to be accepted by key stakeholders. Therefore, statement 1 is false, and statement 2 correctly describes the customer's quality expectations.
Reference: PRINCE2 7 Foundation handbook and official documents.

QUESTION 11
Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

A. Avoid

B. Reduce

C. Share

D. Transfer

Correct Answer: D
Section:
Explanation:
The risk response type 'Transfer' is applicable to both threats and opportunities. This response involves transferring the ownership of the risk to a third party who is better able to manage the risk, thus applying to both positive and negative risks.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 12
What is the result of the change derived from using the project's product?

A. Benefit

B. Dis-benefit

C. Outcome

D. Output

Correct Answer: C
Section:
Explanation:
The result of the change derived from using the project's product is referred to as the 'outcome'. An outcome is the effect of the change, typically a new capability that the project's outputs enable within the organization. This differs from outputs (which are tangible deliverables of the project) and benefits (which are the measurable improvements resulting from an outcome).
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 13
According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer

B. They should be used to create an alternative business case for the project

C. They should be transferred back to the project board to reassign

D. They should be used to deliver a reduction in the scope of the project

Correct Answer: A
Section:
Explanation:
According to the 'continued business justification' principle of PRINCE2, if a project can no longer be justified --- meaning it no longer meets its original or updated justification for a viable return on investment --- the funds allocated to it should be returned to corporate, programme management, or the customer. This ensures that resources are not wasted on unjustifiable projects.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 14
How are team managers involved in tailoring PRINCE2 suit the project?

A. Team managers are accountable for the tailoring of the work packages

B. Team managers may advice on tailoring to improve the management of work packages

C. Team managers should not be involved in tailoring PRINCE2

D. Team managers should document the tailoring of the work packages

Correct Answer: B
Section:
Explanation:
While team managers in PRINCE2 are primarily responsible for the production of the work packages assigned to them, they may also provide valuable advice on tailoring the methodology to better manage these work packages within the specific context of the project. Their practical experience and direct involvement with project delivery can offer insights into how PRINCE2 can be adapted to enhance efficiency and effectiveness at the team level.
Reference: PRINCE2 Foundation Manual
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QUESTION 15
Which is NOT considered when defining risk tolerance?

A. A Project Board's attitude towards risk taking

B. The allocated risk budget

C. An organization's risk appetite

D. The amount of risk a Project Board considers acceptable

Correct Answer: B
Section:
Explanation:
When defining risk tolerance, the factors considered include the Project Board's attitude towards risk, the organization's risk appetite, and the level of risk deemed acceptable by the Project Board. The allocated risk budget is not a direct consideration in defining risk tolerance; rather, it is a resource aspect managed within the tolerances set for the project.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.
Topic 2, Exam Pool B

QUESTION 16
Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end

B. Review how well the project performed against the Project Initiation Documentation used to authorize it

C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed

D. Ensure that key project information is archived and made secure

Correct Answer: B
Section:
Explanation:
The purpose of an End Project Report in PRINCE2 is to review how well the project performed against the Project Initiation Documentation (PID) used to authorize it. This report provides a final account of the project, including whether it met its objectives and delivered the expected benefits, and highlights lessons learned to inform future projects.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 17
How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project

B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage

C. Initiation stage and at least one other management stage to cover the remainder of the project

D. Start up stage, initiation stage and a closing stage

Correct Answer: A
Section:
Explanation:
A PRINCE2 project should consist of a start-up stage, an initiation stage, and at least one other management stage to cover the remainder of the project. This structure ensures that the project is properly initiated and planned before entering into a series of management stages where the work is executed and completed, followed by a closing stage.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 18
Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

A. define a coding system to provide a unique identifier for the products within

B. summarize the results of the quality activities performed on

C. provide a framework to design, develop and maintain

D. define the project benefits to be achieved by each of

Correct Answer: C
Section:
Explanation:
The purpose of the Plans theme in PRINCE2 is to provide a framework to design, develop, and maintain the project's plans. This theme ensures that the project plans are aligned with the project's objectives and facilitate effective management and control of the project throughout its life cycle.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 19
What is the first task of product-based planning?

A. Produce the Initiation Stage Plan

B. Write the Project Product Description

C. Identify dependencies

D. Create the product breakdown structure

Correct Answer: B
Section:
Explanation:
The first task of product-based planning in PRINCE2 is to write the Project Product Description. This description defines the project's main output, outcome, or benefit and includes the project's scope and major deliverables, forming the basis for more detailed planning.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 20
Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects

B. Provides for the efficient and economic use of management time

C. Includes many of the proven planning techniques, such as critical path analysis

D. Can be used to manage both projects and programmes

Correct Answer: B
Section:
Explanation:
PRINCE2 is designed to make efficient and economic use of management time, ensuring that project management is effective without being overly bureaucratic or time-consuming. This approach helps to maximize the value received from management efforts and resources.
Reference: PRINCE2 Foundation official study materials.

QUESTION 21
Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result

B. Provide the resources and skills to deliver the desired result

C. Pay for the project

D. Specify the benefits of the project

Correct Answer: B
Section:
Explanation:
In the PRINCE2 customer/supplier environment, the supplier's responsibility includes providing the resources and skills necessary to deliver the desired result. This involves ensuring that the necessary personnel, technology, and other resources are available to meet the project's requirements effectively.
Reference: PRINCE2 Foundation official study materials.

QUESTION 22
Which does NOT reflect the PRINCE2 principle of continued business justification?

A. There must be a justifiable reason for starting a project

B. The business justification drives decision making

C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.

D. If a project can no longer be justified, it should be stopped

Correct Answer: C

Explanation:
The principle of continued business justification in PRINCE2 means that a project must remain justified throughout its life cycle. The key factor is the project's ongoing justification, not solely its ability to deliver financial benefits. Projects may continue for reasons other than financial gain, such as strategic importance, compliance, or public safety. Therefore, stopping a project based only on financial criteria does not reflect this principle accurately.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 23
What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record

B. Quality Register

C. Highlight Report

D. Checkpoint Report

Correct Answer: C
Explanation:
The Highlight Report in PRINCE2 is used by the Project Manager to review the performance of a Work Package against its cost tolerance, among other factors. This report provides the Project Board with a summary of the stage status, and is a key tool for monitoring overall project progress, including financial performance.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 24
Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Only corporate or programme management

B. Only the Project Board

C. Only the Project Manager

D. All levels of management

Correct Answer: D
Explanation:
The mechanisms established by the Progress theme in PRINCE2 are used by all levels of management to control any unacceptable deviations. This includes the Project Board, Project Manager, and higher management levels, ensuring that everyone involved in the project management team can effectively monitor and control the project's progress and address issues as they arise.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 25
Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan

B. Programme Plan

C. Team Plan

D. Project Brief

Correct Answer: C
Explanation:

PRINCE2 defines three levels of planning: Project Plan, Stage Plan, and Team Plan. The Team Plan is one of these three levels, specifically designed to manage the delivery of the work packages assigned to the team within a management stage.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 26
What theme estimates the cost of delivering the project?

A. Business Case

B. Change

C. Plans

D. Progress

Correct Answer: C
Section:
Explanation:
The Plans theme in PRINCE2 is responsible for estimating the cost of delivering the project. This theme involves the development of plans that outline how, when, and by whom the project's objectives are to be achieved, including the necessary resources and associated costs.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 27
Which is a task of product-based planning?

A. Identify activities and dependencies

B. Write the Project Product Description

C. Prepare the Work Packages

D. Produce Product Status Accounts

Correct Answer: B
Section:
Explanation:
A task of product-based planning in PRINCE2 is to write the Project Product Description. This is part of defining and documenting the project's output, outcome, and benefits, which are crucial for planning the project effectively.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 28
Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

A. Management strategies

B. Plan

C. Stakeholder interests

D. Time-driven controls

Correct Answer: B
Section:
Explanation:
PRINCE2 recommends three levels of planning (Project Plan, Stage Plan, Team Plan) to reflect the needs of different levels of management involved in a project. Each plan serves a specific management purpose and addresses the needs of different management levels within the project.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 29
Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An Exception Report is a time-driven control

Correct Answer: A
Section:
Explanation:
Time-driven controls in PRINCE2 are specifically designed to monitor the progress of Work Packages and management stages at regular intervals. These controls ensure that the project stays on schedule and that any deviations are identified and managed promptly.
Reference: PRINCE2 Foundation official study materials.

QUESTION 30
Which of the following statements about lines of authority and reporting are true?
1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Correct Answer: C
Section:
Explanation:
Both statements are true within the PRINCE2 framework. Statement 1 is accurate as the Project Manager does have day-to-day control within the limits set by the Project Board for a management stage. Statement 2 is also correct because if a Team Manager forecasts a deviation beyond Work Package tolerances, it should indeed be referred to the Project Manager.
Reference: PRINCE2 Foundation official study materials.

QUESTION 31
What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Correct Answer: A
Section:
Explanation:
The Progress theme in PRINCE2 provides all management levels within the project management team with mechanisms for monitoring and control. It involves tracking the ongoing viability of the plans and the project's objectives, and it includes mechanisms for reporting, reviewing, and ensuring that decisions on continued investment are based on accurate information.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 32

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

A. Corporate group
B. Project Board
C. Project Assurance
D. Executive

Correct Answer: A
Section:
Explanation:
The information in a Lessons Report should be used by the corporate group to refine, change, and improve the standards within a quality management system. This approach ensures that insights and learnings gained from individual projects are integrated into organizational knowledge and contribute to continuous improvement across all projects.
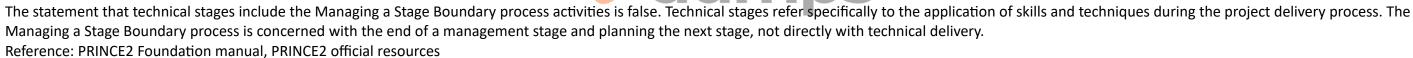Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 33
Which is a FALSE statement about technical stages?

A. Can overlap with other technical stages
B. Typified by the use a particular set of specialist skills
C. Include the Managing a Stage Boundary process activities
D. Can span more than one management stage

Correct Answer: C
Section:
Explanation:
The statement that technical stages include the Managing a Stage Boundary process activities is false. Technical stages refer specifically to the application of skills and techniques during the project delivery process. The Managing a Stage Boundary process is concerned with the end of a management stage and planning the next stage, not directly with technical delivery.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 34
How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Correct Answer: A
Section:
Explanation:
The correct procedure for a Team Manager to report that tolerances are forecast to be exceeded is to create an Exception Report. This report is a crucial tool in PRINCE2 for escalating issues that cannot be resolved within the agreed tolerances, ensuring that they are brought to the attention of higher management for decision-making.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 35
Which characteristic distinguishes a project from regular business operations?

A. Produces benefits

B. Introduces business change

C. Manages stakeholders

D. Incurs cost

Correct Answer: B
Section:
Explanation:
A characteristic that distinguishes a project from regular business operations is that it introduces business change. Projects are temporary endeavors undertaken to create a unique product, service, or result, and they often drive significant changes within an organization, unlike regular operations, which are repetitive and ongoing.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 36
Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change

B. Cross-functional

C. Unique

D. Risk

Correct Answer: C
Section:
Explanation:
The characteristic of a project that reflects different perspectives and motivations for customers and suppliers is its 'Unique' nature. Projects typically bring together diverse groups, each with distinct objectives and expectations. The uniqueness of a project involves these varied stakeholder inputs and requirements, which often need to be balanced and managed.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 37
Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case

B. Project Plan

C. Communication Management Strategy

D. Project Product Description

Correct Answer: C
Section:
Explanation:
In PRINCE2, the Communication Management Strategy is the document that outlines how project communications should be managed. It includes how information will be disseminated amongst stakeholders and how feedback will be collected. Negative outcomes perceived by stakeholders are typically recorded as part of the feedback mechanism defined in the Communication Management Strategy.
Reference: PRINCE2 Foundation official guide and study material.

QUESTION 38
What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders

B. The reason for the project

C. The result of the change derived from using the project's outputs

D. The project's specialist products.

Correct Answer: C
Section:
Explanation:
According to PRINCE2, a project outcome is defined as the result of the change derived from utilizing the project's outputs. Outcomes are what the project seeks to achieve which may involve a change in the way an organization operates.
Reference: PRINCE2 Foundation official guide and study material.

QUESTION 39
Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based

B. Describe how to measure the performance of the project's products in operational use

C. Define the scope, timing and ownership of the benefit reviews required

D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A
Section:
Explanation:
The Benefits Review Plan in PRINCE2 does not typically involve defining the period over which the cost-benefit analysis will be based. Its main purposes are to describe how and when the benefits of the project will be measured, including the scope, timing, and responsibility for the benefit reviews post-project closure.
Reference: PRINCE2 Foundation official guide and study material.

QUESTION 40
Which product documents the information needed to demonstrate continued business justification?

A. Business Case

B. Communication Management Strategy

C. Project Product Description

D. Quality Management Strategy

Correct Answer: A
Section:
Explanation:
The Business Case in PRINCE2 documents the information needed to establish and maintain a project's continued business justification. It includes details on the expected benefits, costs, risks, and the rationale for the project, providing a basis to judge whether the project remains viable.
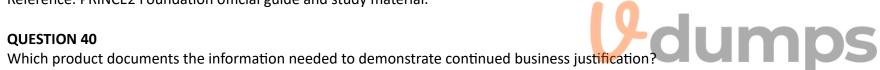Reference: PRINCE2 Foundation official guide and study material.

QUESTION 41
Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based

B. Describe how to measure the performance of the project's products in operational use

C. Define the scope, timing and ownership of the benefit reviews required

D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A

Explanation:
This answer remains the same as question 3. The Benefits Review Plan's purpose does not typically include defining the period for the cost-benefit analysis. Instead, it focuses on outlining how the benefits of the project are to be reviewed and measured after the project's closure.
Reference: PRINCE2 Foundation official guide and study material.
These answers are derived from the official PRINCE2 documentation and study materials available for the PRINCE2 Foundation certification.

QUESTION 42
What is an off-specification?

A. A new requirement

B. A quality tolerance

C. A type of issue

D. A major risk

Correct Answer: C
Section:
Explanation:
An off-specification in PRINCE2 is considered a type of issue that arises when a project deliverable is forecasted to deviate from its agreed-upon specifications or requirements. It is an important part of the issue and change control procedure in PRINCE2, where it's recognized and managed to ensure the project stays aligned with its objectives.
Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

QUESTION 43
Which is a type of issue?

A. A lesson

B. A request for change

C. An Exception Report

D. A risk with an estimated high impact

Correct Answer: B
Section:
Explanation:
In the PRINCE2 framework, a type of issue that can commonly occur is a request for change. This refers to a proposal for a change or modification to any aspect of the project, which may involve changes to the project's baseline aspects such as scope, product descriptions, quality criteria, or timeframes.
Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

QUESTION 44
Which is a typical core activity within configuration management?

A. Quality assurance

B. Risk management

C. Verification and audit

D. Progress reporting

Correct Answer: C
Section:
Explanation:

Verification and audit is a typical core activity within configuration management according to PRINCE2. This activity involves checking that products meet their requirements and are appropriately approved, and ensuring that all items are correctly accounted for, controlled, and both physically and logically consistent throughout the project lifecycle.
Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

QUESTION 45
Which is a typical core activity within configuration management?

A. Issue management

B. Quality inspection

C. Identification

D. Preparation

Correct Answer: C
Section:
Explanation:
Identification is one of the core activities within configuration management in the PRINCE2 methodology. This activity entails defining and identifying the configuration items within a project, documenting their relationships and characteristics, and ensuring that each product's unique identity is maintained throughout the project.
Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

QUESTION 46
What needs to be in place to ensure effective issue and change control?

A. Configuration management system

B. Manage by exception

C. Quality planning

D. Information needs for stakeholders

Correct Answer: A
Section:
Explanation:
Effective issue and change control within a PRINCE2 project relies heavily on a configuration management system. This system tracks all items of the project, including their versions and changes, allowing for controlled changes and ensuring that all items are identified, accounted for, and monitored throughout the project.
Reference: PRINCE2 Foundation official study guide and online resources.

QUESTION 47
Which should be funded by a change budget?

A. Increase in agreed scope

B. Initiation stage

C. Change Authority

D. Handover activities

Correct Answer: A
Section:
Explanation:
The change budget in a PRINCE2 project is designed to fund changes that involve an increase in the agreed scope of the project. Such changes typically require additional budget allocations as they extend or modify what the project initially planned to deliver.
Reference: PRINCE2 Foundation official study guide and online resources.

QUESTION 48
Which should be funded from a change budget?

A. The Starting up a Project process

B. A fallback plan

C. An agreed change to the scope of a project

D. A change to a plan, within allocated tolerances, due to poor estimating

Correct Answer: C
Section:
Explanation:
Similar to the answer to question 11, the change budget is specifically allocated for changes that are agreed upon that modify the scope of the project. This ensures that any scope modifications are funded without compromising the existing budget for planned deliverables.
Reference: PRINCE2 Foundation official study guide and online resources.

QUESTION 49
Which is the Issue Register NOT used for?

A. Capture external events that are impacting a stage

B. Record information about a deviation in stage tolerance

C. Capture any threats or opportunities that might have an impact on a stage

D. Record any problems identified when authorizing a Work Package

Correct Answer: A
Section:
Explanation:
The Issue Register in PRINCE2 is used to capture and record all issues that may affect the project but it is not designed to capture external events unless they become issues directly impacting project deliverables or processes.
Its primary function is to log problems identified in project execution, not general external events.
Reference: PRINCE2 Foundation official study guide and online resources.

QUESTION 50
If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report

B. Highlight Report

C. Issue Report

D. Product Status Account

Correct Answer: C
Section:
Explanation:
When the Project Board instructs the Project Manager to implement a request for change, details of that change are contained in an Issue Report. This document provides a detailed description of the issue, its evaluation, and the decisions regarding its resolution, including any changes to be implemented.
Reference: PRINCE2 Foundation official study guide and online resources.
These answers are based on the latest materials and guidelines from the PRINCE2 Foundation documentation and should reflect the most current practices and theoretical underpinnings of the methodology.

QUESTION 51
Which is the purpose of the Change theme?

A. Prevent change to baselined products

B. Identify, assess and control any potential and approved changes to baselined products

C. Establish mechanisms to monitor and compare actual achievements against those planned

D. Assess and control uncertainty

Correct Answer: B
Section:
Explanation:
The purpose of the Change theme in PRINCE2 is to establish a clear, structured approach for identifying, assessing, and controlling changes to baselined products. This theme ensures that only approved changes are implemented, helping to manage and minimize their potential impacts on the project's objectives.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 52
Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture

B. Examine

C. Propose

D. Decide

Correct Answer: B
Section:
Explanation:
In the issue and change control procedure within PRINCE2, the 'Examine' step involves considering alternative options to address an issue that is being managed formally. This step is crucial for evaluating the possible responses to an issue before making a decision on the best course of action.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 53
A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change

B. Raise an off-specification

C. Write an Exception Report

D. Amend the Work Package

Correct Answer: B
Section:
Explanation:
When a product cannot meet all the requirements specified in its baselined Product Description, the first action to take is to raise an off-specification. An off-specification is used in PRINCE2 to formally identify any forecasted deviation from the agreed product requirements or quality expectations.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 54
Which of the following statements about the Closing a Project process are true?
1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: B
Section:
Explanation:
The statement that 'The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved' is true. This process is crucial for ensuring that the project has met its objectives and that all remaining project deliverables are acceptable to stakeholders. The first statement is incorrect as the receipt of completed Work Packages is typically handled during the 'Managing a Stage Boundary' process rather than in the 'Closing a Project' process.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 55
Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance

B. stage cost tolerance

C. Work Package cost tolerance

D. product cost tolerance

Correct Answer: C
Section:
Explanation:
A Project Manager agrees on the Work Package cost tolerances with a Team Manager. This agreement defines the acceptable cost variance within which the Team Manager can operate without needing further approval.
Reference: PRINCE2 Foundation official study materials.

QUESTION 56
Which statement about stages is true?

A. Management stages should be of the same duration

B. The use of technical stages is mandatory

C. The use of management stages is mandatory

D. Management stages are driven by specialist teams

Correct Answer: C
Section:
Explanation:
PRINCE2 mandates the use of management stages in project management. These stages are critical control points used by the Project Board to review progress, assess risks, and make decisions about the project's future. This structure allows for regular monitoring and controlling of the project by breaking it down into manageable sections.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 57
What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief

B. Product Description

C. Team Plan

D. Work Package

Correct Answer: D
Section:
Explanation:
The Work Package is the product that defines the reporting requirements between the Project Manager and the Team Manager. It describes the work, specifies the product's description, and sets out the reporting requirements among other information, ensuring that both managers have clear guidelines on communications regarding the package's delivery.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 58
Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management

B. Project Board

C. Project Manager

D. Team Manager

Correct Answer: B
Section:
Explanation:
The approval needed to replace a Stage Plan with an Exception Plan must come from the Project Board. This is because the Exception Plan is created when a Stage Plan is forecast to exceed its tolerance levels, and the Project Board is responsible for approving such significant changes in the project's direction or management.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 59
Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not

B. Technical stages can overlap and management stages cannot

C. Management stages deliver products and technical stages do not

D. Technical stages require resources and management stages do not

Correct Answer: B
Section:
Explanation:
A key difference between management and technical stages in PRINCE2 is that technical stages can overlap whereas management stages cannot. Technical stages refer to the actual work being done, which can sometimes proceed in parallel, while management stages are concerned with the control and decision points that must be sequential to ensure proper governance.
Reference: PRINCE2 Foundation official documentation and study materials.

QUESTION 60
Which product identifies the management stages and timescales of a project?

A. Project Brief

B. Project Product Description

C. Project Plan

D. Initiation Stage Plan

Correct Answer: C
Section:
Explanation:
The Project Plan in PRINCE2 identifies the management stages and timescales of a project. This plan provides an overview of how and when the project's objectives are to be achieved, by showing the major products, activities and resources required for the project, and structuring them within a timescale.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 61
How many tasks does the product-based planning technique describe?

A. One

B. Two

C. Three

D. Four

Correct Answer: D
Section:
Explanation:
The product-based planning technique described in PRINCE2 involves four tasks: writing the Project Product Description, creating the product breakdown structure, writing product descriptions, and creating the product flow diagram. These tasks collectively help in planning the project by focusing on the products that will be delivered.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

QUESTION 62
Which is shown in a product breakdown structure?

A. Management stages, major products and control points

B. In which order the products should be created

C. The major products that are to be developed in a plan

D. What resources are required to develop the products

Correct Answer: C
Section:
Explanation:
A product breakdown structure (PBS) in PRINCE2 is a hierarchical decomposition of the major products that are to be developed in a project. It helps in visualizing all the products (deliverables) that are required for the project, ensuring that all products are identified and nothing is overlooked. The PBS does not indicate the order of product creation, resource requirements, or control points, but strictly the products needed.
Reference: PRINCE2 7 Foundation study guide and resources.

QUESTION 63
Which statement applies to Stage Plans?

A. Always have the same duration as the Project Plan

B. Are produced at the same time as the Project Initiation Documentation

C. Assist the Project Manager in the day-to-day running and control of the project

D. Provide a baseline against which the Project Board monitor overall progress

Correct Answer: C
Section:
Explanation:

Stage Plans in PRINCE2 are essential tools for the Project Manager, assisting in the day-to-day management and control of the project. Each Stage Plan provides the detail needed for each management stage of the project, including what work will be done, when it will be delivered, and who will be involved, thus facilitating effective project governance on a stage-by-stage basis. They do not necessarily match the duration of the Project Plan or get produced simultaneously with the Project Initiation Documentation.
Reference: PRINCE2 7 Foundation handbook and other official documents.

QUESTION 64
Which is a recommended quality review team role?

A. Project Manager

B. Assurance

C. Project Support

D. Administrator

Correct Answer: D
Section:
Explanation:
In PRINCE2 quality review meetings, the recommended roles include a Chair, Presenter, Reviewer, and an Administrator. The Administrator is crucial as they organize the logistics of the review meeting, ensure that the necessary materials are provided to the participants in advance, and take on the responsibility of recording results and follow-up actions. Project Manager, Assurance, and Project Support do not specifically align with the roles within a quality review team.
Reference: PRINCE2 7 Foundation resources and study materials.

QUESTION 65
Which statement about project roles is CORRECT?

A. The project organization must be defined using the roles and responsibilities in PRINCE2

B. The project team structure defined in PRINCE2 must be used, but other roles may be added

C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required

D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Correct Answer: C
Section:
Explanation:
PRINCE2 mandates that the roles of the project board be used as defined, including the Executive, Senior User, and Senior Supplier. However, it also allows flexibility to define additional roles as required by the organization or project context, ensuring adaptability and compliance with the method while accommodating specific project needs.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 66
How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

A. By providing a common understanding of the products required

B. By providing the tolerances for the project manager's objectives

C. By providing roles descriptions for the project management team

D. By providing the justification for the project

Correct Answer: A
Section:
Explanation:
Applying the 'focus on products' principle in PRINCE2 helps to ensure stakeholder expectations are met by providing a common understanding of the project's products. This principle emphasizes the importance of clearly

defining what the project has to deliver, in terms of both scope and quality, so that there is no ambiguity about the expected deliverables, thereby aligning expectations and project outputs.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 67
What must be done for a project to be a PRINCE2 project?

A. The project must form part of a programme or portfolio
B. The project must meet the minimum requirements for applying the themes
C. The project must use the recommended approach to planning
D. The project roles must be combined wherever possible

Correct Answer: B
Section:
Explanation:
For a project to be considered a PRINCE2 project, it must meet the minimum requirements for applying the seven PRINCE2 themes. These themes (Business Case, Organization, Quality, Plans, Risk, Change, and Progress) provide a framework for managing the project and ensuring that it is conducted in a systematic, consistent manner that is aligned with PRINCE2 principles.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 68
The project manager has created a list of tasks to produce the project's products.
Which step of the 'organizational design and development' technique should be informed ty this 1st?

A. Design the project ecosystem
B. Understand the organizational ecosystem
C. Manage the ongoing changes to the project ecosystem
D. Develop the project ecosystem

Correct Answer: C
Section:
Explanation:
In PRINCE2, the management of ongoing changes to the project ecosystem involves adapting the project's approach and scope based on real-time information and challenges that arise during the lifecycle of the project. This step is critical when new tasks or changes in tasks are identified, as outlined by the project manager. This ensures that the project remains aligned with its intended outcomes and can adapt to internal and external influences effectively.
Reference: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

QUESTION 69
Which is 3 purpose of the 'plans! practice?

A. To enable an event that requires project management consideration to be controlled
B. To provide the standards against which the project products can be quality controlled
C. To provide the basis of control against which a project's progress can be monitored
D. To enable control of opportunities and threats, that could Impact on delivery of the business objectives

Correct Answer: C
Section:
Explanation:
The 'Plans' practice in PRINCE2 is essential for setting up the basis for project control. This includes monitoring, reporting, and responding to project progress in comparison to the planned objectives and outcomes. It ensures that the project stays on track in terms of scope, time, cost, quality, risk, and benefits, and provides a clear mechanism to gauge progress against the initial plan.

QUESTION 70
When developing a business case, the project manager reviewed the end project report from & previous similar project that stated had been underestimated on the project.
Which principle is being applied by the project manager when reviewing this information?

A. Learn from experience
B. Tailor ta Suit the project
C. Manage by stages
D. Ensure continued business justification

Correct Answer: A
Section:
Explanation:
The principle of 'Learn from experience' in PRINCE2 mandates that project teams should continuously use previous lessons to improve the outcomes of current and future projects. By reviewing end project reports from similar past projects to understand and correct underestimations, the project manager is directly applying this principle to refine and optimize project planning and execution.
Reference: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

QUESTION 71
Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Chair
D. Producer

Correct Answer: C
Section:
Explanation:
Within the context of a PRINCE2 quality review meeting, the role of Chair is recommended and crucial. The Chair's responsibility is to ensure that the review meeting is conducted methodically and remains focused on its objectives. This includes leading the discussion, ensuring that all issues are aired and discussed properly, and that the meeting runs within its allocated time. This role is distinct from that of the Project Manager, Assurance, and Producer.
Reference: PRINCE2 7 Foundation study guide and official documents.

QUESTION 72
Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

A. controls
B. products
C. project management team
D. stages

Correct Answer: B
Section:
Explanation:
The Quality theme in PRINCE2 ensures that the project's products meet the required standards and fulfill the business needs. This theme guides the management and control of quality throughout the project, emphasizing the importance of delivering products that align with the business's expectations.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 73
Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Correct Answer: D
Section:
Explanation:
The Project Product Description is a key document in the PRINCE2 methodology that outlines the purpose, composition, derivation, and acceptance criteria of the project's main deliverable. It is crucial for defining what the project needs to deliver to be considered successful and to receive formal acceptance.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 74
Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Correct Answer: D
Section:
Explanation:
Project Assurance in PRINCE2 is focused on the project's adherence to standards and procedures within the project environment, providing a project-level view of compliance. In contrast, Quality Assurance is an organizational level function that oversees compliance across all projects and operations, ensuring that the entire organization follows the prescribed standards.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 75
Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Correct Answer: A
Section:
Explanation:
Quality assurance is responsible for carrying out independent audits within a project. These audits are designed to ensure that the project complies with external standards and internal policies at an organizational level, distinct from the project-focused activities.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 76
Which is a true statement about acceptance criteria?

A. Acceptance criteria are used to produce the customer's quality expectations
B. Acceptance criteria are less specific and precise than customer's quality expectations
C. Once agreed, acceptance criteria CANNOT be changed
D. Acceptance criteria should be agreed between the customer and the supplier

Correct Answer: D
Section:
Explanation:
Acceptance criteria should indeed be agreed upon between the customer and the supplier. This ensures that there is a clear, shared understanding of the conditions under which project outputs will be accepted. Acceptance criteria are detailed and measurable, contrary to being less specific than the customer's quality expectations. They can also be modified if necessary, provided there is agreement from relevant stakeholders.
Reference: PRINCE2 7 Foundation resources and materials.

QUESTION 77
Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Correct Answer: C
Section:
Explanation:
The responsibility of a risk owner in PRINCE2 involves managing, monitoring, and controlling all aspects of the risk they are assigned. This includes ensuring appropriate risk responses are planned and implemented effectively.
Reference: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 78
Identify the missing words in the following sentence.
The six aspects of project performance to be managed are [?] costs, timescales and scope.

A. benefits, change, risk,
B. benefits, quality, risk,
C. change, quality, risk,
D. benefits, change, quality,

Correct Answer: B
Section:
Explanation:
The six aspects of project performance to be managed, as outlined in PRINCE2, are benefits, costs, timescales, scope, quality, and risk. Managing these aspects helps ensure that the project delivers its intended outputs while adhering to predetermined constraints and achieving desired outcomes.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 79
Which is a purpose of the quality theme?

A. To check that the project is viable and achievable
B. To ensure that the project outputs are agreed

C. To ensure that formal issues are recorded

D. To enable the project to be managed according to plan

Correct Answer: B
Section:
Explanation:
The purpose of the quality theme in PRINCE2 is to ensure that the project outputs meet the requirements that have been agreed upon. This theme guides the processes and activities required to verify that deliverables are fit for purpose and meet the standards expected by stakeholders.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 80
What should the benefits management approach define?

A. What actions will be taken to ensure the project's outcomes are achieved

B. What will be used to record the effectiveness of the project's approaches

C. How the project has progressed against its plans

D. The suitability of the project management team structure

Correct Answer: A
Section:
Explanation:
The Benefits Management Approach in PRINCE2 defines the specific actions that will be taken to ensure the project's outcomes are achieved. This approach includes plans for realizing benefits both during and after the project's lifecycle, ensuring that the project delivers the expected value to its stakeholders.
Reference: = PRINCE2 7 Foundation handbook and online resources

QUESTION 81
Who is responsible for documenting any tailoring of the business case theme?

A. Executive

B. Business project assurance

C. Project manager

D. Corporate management

Correct Answer: C
Section:
Explanation:
In PRINCE2, the responsibility for documenting any tailoring of the Business Case theme, along with other themes, generally falls to the Project Manager. This includes documenting how the theme is being applied in a particular project context, ensuring the approach remains appropriate and meets the project's requirements.
Reference: PRINCE2 Foundation Manual

QUESTION 82
How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

A. The work packages are defined by the team manager and supported by a team plan

B. the work packages provided by the project manager are agreed by the team manager

C. The team plans are checked by project assurance against the work packages

D. The stage plan covering the work packages is created with input from the team manager

Correct Answer: B
Section:
Explanation:
In the 'Managing Product Delivery' process of PRINCE2, the team manager's perspective is considered by ensuring that work packages provided by the Project Manager are agreed upon by the Team Manager. This agreement includes understanding the requirements, scope, and criteria of the work packages, thus ensuring that the team manager is fully informed and agrees with what needs to be delivered.
Reference: PRINCE2 Foundation Manual

QUESTION 83
What must be produced to meet the minimum requirements when applying the change theme?

A. A change budget for the analysis of change

B. Records of the decisions made on all issues

C. Documents recording the version of each product

D. Status reports on all products being produced

Correct Answer: B
Section:
Explanation:
To meet the minimum requirements when applying the change theme in PRINCE2, it is necessary to maintain records of the decisions made on all issues. This includes documenting how each issue was addressed and any subsequent changes made to project plans or products. This record-keeping is crucial for traceability, accountability, and ensuring that decisions are aligned with project objectives and governance.
Reference: PRINCE2 Foundation Manual

QUESTION 84
Which are reasons for a benefits management approach?
1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: D
Section:
Explanation:
The Benefits Management Approach in PRINCE2 is designed to outline how and when the improvements (benefits) delivered by the project will be measured and to define the reason for delivering these improvements. This approach ensures that there is a clear understanding of the project's intended outcomes and how these will contribute to the organization's objectives, thereby justifying the project's existence and ongoing investment.
Reference: PRINCE2 Foundation Manual

QUESTION 85
Which is a purpose of the quality theme?

A. To establish how the project will ensure that all products created meet their requirements

B. To establish baselines against which any changes to products can be assessed

C. To identify all the products of the project to ensure the scope has been adequately defined

D. To determine the communication needs of the organization's quality assurance function

Correct Answer: A
Section:
Explanation:
The purpose of the quality theme in PRINCE2 is to define and implement the means by which the project will ensure that all products are fit for purpose and meet their requirements. This theme is essential for planning, designing, developing, and delivering products that satisfy the customer's expectations and standards defined for the project.
Reference: = PRINCE2 7 Foundation handbook and online resources