

GAQM.CSM-001.by.Amdi.47q

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Exam Code: CSM-001

Exam Name: Certified Scrum Master



Exam A

QUESTION 1

Which statement below best describes the primary objective of the Sprint Retrospective?

- A. The primary objective of the Sprint Retrospective is to identify what went wrong or hindered the Sprint
- B. The primary objective of the Sprint Retrospective is to provide feedback to the Product Owner(s).
- C. The primary objective of the Sprint Retrospective is to recommend ways to work better in the Sprint

Correct Answer: C

Section:

QUESTION 2

Upon what type of process control is Scrum based?

- A. Hybrid
- B. Defined
- C. Complex
- D. Empirical

Correct Answer: D

Section:

QUESTION 3

What is the maximum time that Scrum recommends the team spend in the daily scrum (daily standup)?

- A. Fifteen minutes
- B. Thirty minutes
- C. One hour
- D. Four hours
- E. As long as it takes

Correct Answer: A

Section:

QUESTION 4

As the Sprint planning progresses, the workload has grown beyond the development team's capacity. Which action makes most sense for the Team?

- A. Work overtime for the Sprint
- B. Collaborate with the Product Owner and potentially remove or change items
- C. Cancel the Sprint
- D. Star the Sprint and recruit additional team members

Correct Answer: B



Section:

QUESTION 5

What is the maximum amount of time that the team should spend in the daily scrum?

- A. As long as it takes
- B. 1 hour
- C. 45 minutes
- D. 15 minutes
- E. 15 minutes, proportionally less for shorter Sprints

Correct Answer: D

Section:

QUESTION 6

Please select which statement is the most accurate:

- A. Agile Development is an implementation of Scrum
- B. Scrum is an implementation of Agile Development
- C. Scrum uma implementao do Desenvolvimento gil
- D. Agile Development and Scrum are synonyms for the same methodology
- E. Agile Development and Scrum are contrasting methodologies

Correct Answer: B

Section:

QUESTION 7

Which of the following is not a Product Owner responsibility?

- A. Running the daily scrum meeting;
- B. Executando a reunio diria scrum ;
- C. Running the daily scrum meeting
- D. Gathering requirements for Product Backlog items
- E. Inspecting work at Sprint Review

Correct Answer: A

Section:

QUESTION 8

How should items in the Product Backlog be ordered?

- A. Alphabetically first and then by list order in the Product Backlog
- B. Grouped by business features first and then chronologically by date of original business request
- C. Prioritized by business importance first. The items that result in biggest ROI, must be prioritized first;
- D. Chronologically by date of original business request first and then by list order in the Product Backlog



Correct Answer: C

Section:

QUESTION 9

Which of the following is a role in the Scrum framework?

- A. Database Admin
- B. Development Team
- C. QA Tester
- D. Senior Developer

Correct Answer: B

Section:

QUESTION 10

The Scrum Framework encompasses rules or guidelines for documentation?

- A. True
- B. False

Correct Answer: B

Section:

QUESTION 11

The individual, detailed pieces of work that are needed to convert a product backlog item into a working software component or solution are called:

- A. User Stories
- B. Use cases
- C. Line items
- D. Tasks

Correct Answer: D

Section:

QUESTION 12

Why does Scrum prevent Product Owners from changing Product Backlog items that are being worked on during the Sprint?

- A. The development team cannot meet their Sprint commitment to complete work if requirements are changing
- B. A Sprint cycle is not enough time for senior management review and approve changes
- C. This forces Product Owners to focus on what is really important for the team to develop.
- D. The development team must be able to limit the Product Owner authority

Correct Answer: C

Section:

QUESTION 13

Which of the following is not a Scrum artifact?



- A. User Stories
- B. Sprint Backlog
- C. Product Backlog
- D. Incremento de Software

Correct Answer: A

Section:

QUESTION 14

You are the new Scrum Master at a company currently doing RUP in three month iterations. Your current task in switching from RUP to Scrum is to define how long the Sprint cycle should be. In what units of time should you define the sprint cycle?

- A. A fixed amount of months
- B. A fixed amount of weeks, excluding holidays
- C. A fixed amount of days
- D. A fixed amount of hours

Correct Answer: C

Section:

QUESTION 15

Which of the following statements best explains what the term Sprint means in Scrum?

- A. A sprint is a specific amount of days for a team to test and resolve any issues prior to product release or shipment
- B. A sprint is a specific amount of days for a team to work at a sustainable pace to finish select work.
- C. A sprint is an agreed upon period of time for team members to select individual items from the product backlog to work on.
- D. A sprint is a specific amount of days for a team to work as many hours as needed to finish assigned work

Correct Answer: B

Section:

QUESTION 16

_____ can change the priority of items in the _____ backlog at any time.

- A. The Team; Product
- B. The Product Owner(s); Sprint
- C. The Product Owner(s); Product
- D. The Scrum Master; Sprint

Correct Answer: C

Section:

QUESTION 17

Which of the following is not a Scrum cycle activity?

- A. Sprint retrospective

- B. Daily scrum
- C. Weekly inspection
- D. Sprint planning

Correct Answer: C

Section:

QUESTION 18

Which of the following statements best describes Product Backlog items?

- A. Undefined or poorly defined Product Backlog items should be placed on the Product Backlog with a low priority
- B. All Product Backlog items are the result of a(n) analysis, requirements and/or design phase(s).
- C. Undefined or poorly defined Product Backlog items should be kept out from the Product Backlog until sufficient detail is known.
- D. Every Product Backlog item, whether low priority or high priority, should possess sufficient detail for the Team to complete in a Sprint.

Correct Answer: C

Section:

QUESTION 19

_____ constitute the Sprint Backlog and are often estimated in hours?

- A. User Stories
- B. Use Cases
- C. Features
- D. Tasks

Correct Answer: D

Section:

QUESTION 20

Under what circumstances should separate Product Backlogs be maintained?

- A. There are several Product Owners for one product. Each Product Owner should have their own Product Backlog
- B. There are multiple teams working on independent products. Each unique combination of team and product should have an independent Product Backlog
- C. There are multiple product features being developed by the same team.
- D. There are multiple teams working on the components of the same product. Each team should an independent Product Backlog

Correct Answer: B

Section:

QUESTION 21

Who determines whether the development team has been assigned enough work in a Sprint?

- A. The Development Team
- B. The Product Owner
- C. The Product Owner and the Scrum Master
- D. The Scrum Master



Correct Answer: A

Section:

QUESTION 22

Which of the following is not a Product Owner responsibility?

- A. Maintaining the Product Backlog with current information
- B. Working with stakeholders to determine and detail product features
- C. Assigning tasks to team members
- D. Prioritizing the Product Backlog

Correct Answer: C

Section:

QUESTION 23

Which of the following activities do not occur at the end of the Sprint?

- A. Software development
- B. Release deployment
- C. Sprint review meeting
- D. Quality assurance testing

Correct Answer: A, D

Section:

QUESTION 24

What does the Scrum Development Team attempt to develop every Sprint?

- A. A product that is ready for customer delivery
- B. A completed Sprint Backlog
- C. A product that is ready for QA and/or QC testing
- D. A product increment that is potentially-ready for customer delivery

Correct Answer: D

Section:

QUESTION 25

A _____ is created during the first half of the Sprint planning meeting and a _____ is created during the second half of the Sprint planning meeting?

- A. Sprint Backlog, collection of tasks
- B. Product Backlog, collection of tasks
- C. Sprint Goal, Sprint Backlog
- D. Product Backlog, Sprint Backlog

Correct Answer: A

Section:



QUESTION 26

The Sprint planning meeting is comprised of how many sections?

- A. 4
- B. 3
- C. 2
- D. 1

Correct Answer: C

Section:

QUESTION 27

What is the maximum duration of each Sprint planning meeting section?

- A. 1 hour
- B. 30 minutes
- C. 4 hours
- D. 2 hours
- E. 15 minutes

Correct Answer: C

Section:

QUESTION 28

From the activities given, which is the latest step in sequence of the Scrum framework?

- A. Daily scrum
- B. Sprint retrospective
- C. Sprint review
- D. Sprint planning

Correct Answer: B

Section:

QUESTION 29

Which of the following is not a Scrum Master responsibility?

- A. Establish priorities together with product owner for Product Backlog items
- B. Preventing Senior Management from shifting team priorities
- C. Empowering the team
- D. Socializing scrum throughout the organization

Correct Answer: B

Section:

QUESTION 30

Which of the following is reflected in a Sprint Burn down Chart?



- A. Team Members Name
- B. Number of Product Backlog Items Completed
- C. Number of Tasks Remaining
- D. Work Hours Remaining

Correct Answer: D

Section:

QUESTION 31

How many hours per day should a person on a Scrum team work?

- A. A sustainable pace, usually from 7-8 hours per day.
- B. An 'ideal day' measuring only when he or she is productive.
- C. However many hours are needed to get the work done.
- D. 14 hours.

Correct Answer: A

Section:

QUESTION 32

The _____ control model requires that every piece of work be completely understood.

- A. Defined process
- B. Empirical Process
- C. Incremental Process
- D. Six Sigma. Process)

Correct Answer: B

Section:

QUESTION 33

The _____ Team is responsible for delivering potentially shippable product increments at the end of each Sprint.

- A. Development Team
- B. Scrum Team
- C. Cross-Functional Team
- D. Self-Managing Team

Correct Answer: A

Section:

QUESTION 34

True or False: Scrum Team is self-empowered to do whatever is necessary to achieve sprint goal within organization guidelines.

- A. True
- B. False



Correct Answer: A

Section:

QUESTION 35

Select which of the following statements is the most accurate.

- A. The Scrum Master is responsible for documenting the Sprint Retrospective discussion.
- B. The Scrum Master is responsible for summarizing the Sprint Retrospective discussion and reporting the discussions to Senior Management.
- C. The Product Owner is responsible for summarizing the Sprint Retrospective discussion and reporting the discussions to Senior Management.
- D. The Scrum Master is responsible for facilitating and participating in the Sprint Retrospective

Correct Answer: D

Section:

QUESTION 36

According to Scrum, the amount of time for a team to plan Sprint activities is expressed in what unit of time?

- A. Weeks
- B. Days
- C. Hours
- D. Minutes

Correct Answer: C

Section:

QUESTION 37

You are the Scrum Master and your Development Team of 6 members has completed six Sprints with the following information:

- Sprint 1: 10 pontos
- Sprint 2: 11 pontos
- Sprint 3: 15 pontos
- Sprint 4: 14 pontos
- Sprint 5: 15 pontos
- Sprint 6: 10 pontos

The remaining story points for product development total 42. What is the approximate number of Sprint required to complete product development?

- A. 6
- B. 5
- C. 4
- D. 3

Correct Answer: B

Section:

QUESTION 38

Under what circumstances should the Product Backlog be reprioritized?

- A. The Scrum Master should reprioritize the Product Backlog only at the end of a new Sprint



- B. The Scrum Master should reprioritize the Product Backlog only at the beginning of a new Sprint
- C. The Team should reprioritize the Product Backlog only at the end of a new Sprint.
- D. The Product Owner should reprioritize the Product Backlog whenever new information is learned

Correct Answer: D

Section:

QUESTION 39

How could the team and other stakeholders know if a product backlog item is done?

- A. They should ask to the member's development team
- B. They should compare what was done, against the definition of Done established by the Scrum Team
- C. Ask to the Product Owner
- D. Ask to the Manager

Correct Answer: C

Section:

QUESTION 40

What is the primary objective of the daily scrum?

- A. To share with the team what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks
- B. To give a status report to the Product Owner on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.
- C. To discuss work details with the team since every team member must attend the meeting
- D. To give a status report to the Scrum Master on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.

Correct Answer: A

Section:

QUESTION 41

Which statement best describes what it means for an activity to be time-boxed?

- A. The activity must take place on a particular date
- B. The activity must start at a particular time
- C. There is a maximum time limit for the activity
- D. There is a recommended amount of time for the activity

Correct Answer: C

Section:

QUESTION 42

Which statement below best describes the primary objective of the Sprint Review?

- A. The primary objective of the Sprint Review is to demo the Sprint work for Senior Management
- B. The primary objective of the Sprint Review is to demo the Sprint work and to receive feedback from the Product Owner(s) on the work completed in the Sprint
- C. The primary objective of the Sprint Review is to demo the Sprint work and to receive feedback from the Scrum Mater on the work completed in the Sprint
- D. The primary objective of the Sprint Review is to demo the Sprint work and to recommend ways to work better in the Sprint.

Correct Answer: B

Section:

QUESTION 43

You are the Scrum Master and the very first Sprint will complete in 5 days. You are creating a meeting invite for the Sprint Review to demo the items completed in the Sprint. Who should you invite as a required attendee to the Sprint Review?

1. Product Owner(s)
2. Development Team
3. Business Users

- A. 1, 2, and 3
- B. 1 and 2 only
- C. The entire company
- D. 1 only

Correct Answer: B

Section:

QUESTION 44

You are the Scrum Master. The Sprint will complete in two days. Each day of the Sprint is equivalent to 8 hours. The team has just enough time to complete all tasks in the remaining 16 hours with the exception of three tasks. Of these three tasks, two tasks (a total of 6 hours) are required to complete one Product Backlog item and one task (an estimate of 2 hours) is required to complete another Product Backlog item. How should the development team handle the remaining three tasks?

- A. The development team should negotiate with the Product Owner on the definition of 'done'.
- B. The development team should work the extra 8 hours to complete their commitment to the Product Owner
- C. The development team should place the two Product Backlog items back onto the Product Backlog
- D. The development team should keep the three tasks on the Sprint Backlog for the next Sprint and complete those tasks first

Correct Answer: A

Section:

QUESTION 45

What does the Sprint Backlog consist of?

- A. User Stories, only.
- B. Use Cases
- C. Selected Backlog Items and Tasks
- D. Test cases

Correct Answer: C

Section:

QUESTION 46

What happens when the Sprint is cancelled?

- A. The Scrum Team disbands immediately
- B. The complete Sprint Backlog is put back to the Product Backlog

- C. The completed Sprint Backlog items are evaluated for a release and incomplete items are
- D. The completed Sprint Backlog items are evaluated for a release and incomplete items are put back to the Product Backlog

Correct Answer: D

Section:

QUESTION 47

What is the Release Burn down?

- A. A graph indicating what has been completed by the Scrum Team
- B. A measure of the remaining Product Backlog across the time of a release plan
- C. What has been completed by the Scrum Team to date
- D. The work remaining to be completed by the Product Owner

Correct Answer: B

Section:

